

**BOARD OF  
ADVISORS  
MEETING**  
MAY 2020

Then-Democratic presidential candidate Pete Buttigieg with IOP Director David Axelrod

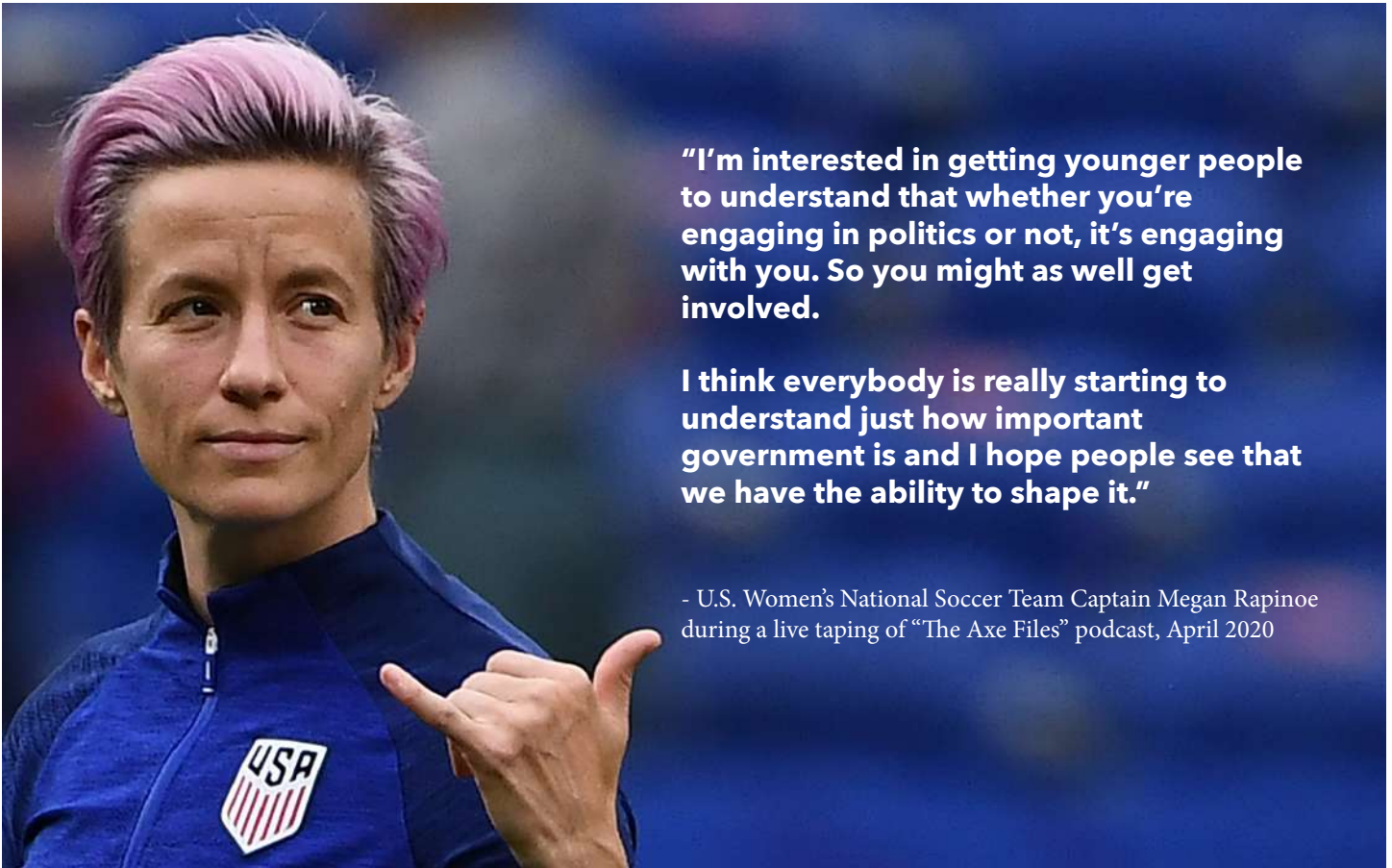




Nikole Hannah-Jones of The New York Times Magazine and creator of the 1619 Project, meets with students, October 2019



McKay Coppins, The Atlantic, with Congressman Will Hurd, (R-TX), October 2019



**"I'm interested in getting younger people to understand that whether you're engaging in politics or not, it's engaging with you. So you might as well get involved."**

**I think everybody is really starting to understand just how important government is and I hope people see that we have the ability to shape it."**


- U.S. Women's National Soccer Team Captain Megan Rapinoe during a live taping of "The Axe Files" podcast, April 2020



Former U.S. Secretary of State John Kerry, October 2019



IOP Director David Axelrod with Rhode Island Governor Gina Raimondo during a live taping of "The Axe Files" podcast, October 2019

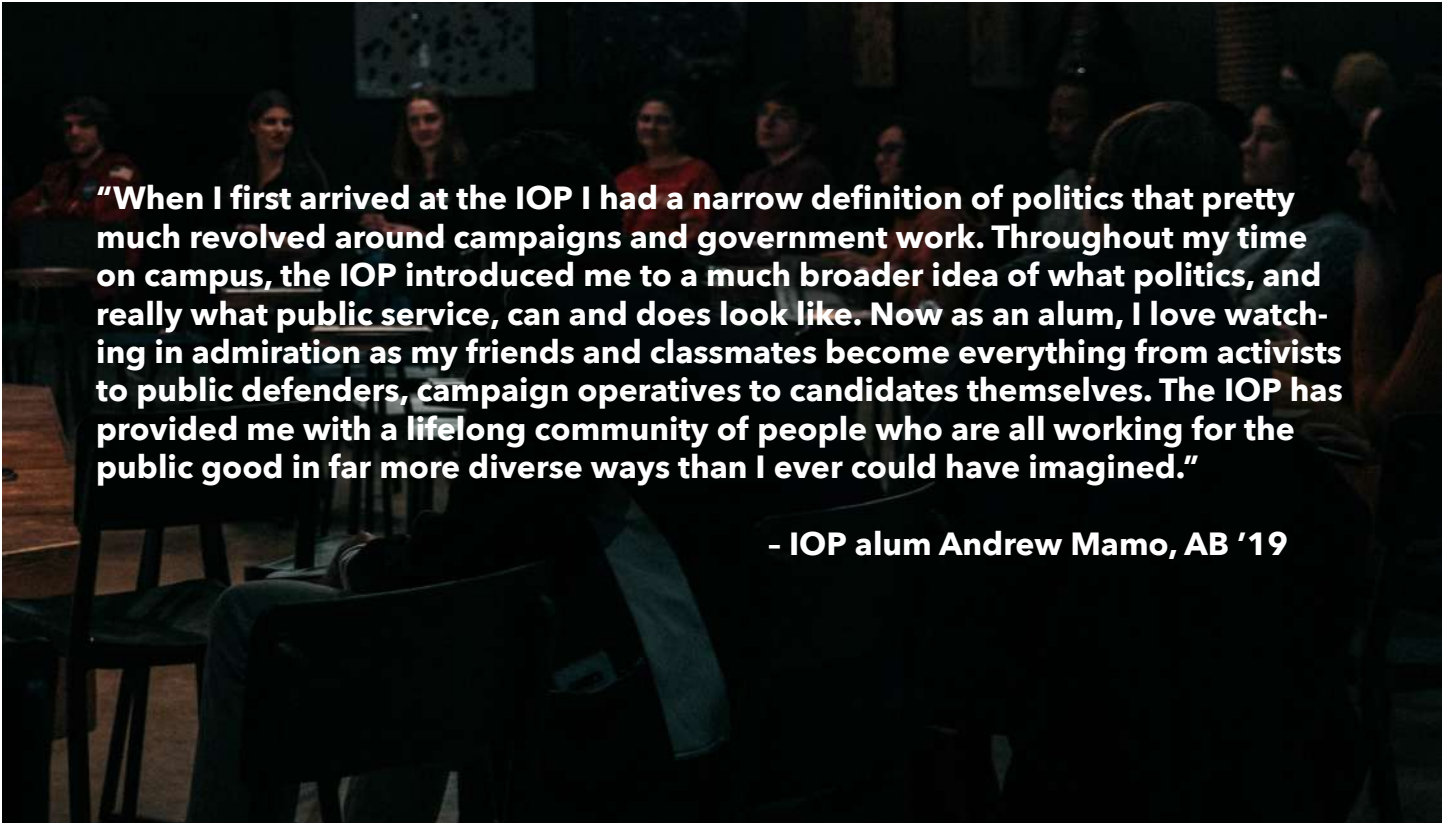


**"It was an incredibly inspirational experience. It's hard to feel as involved in the political process when you're on campus, and being in Iowa during the caucus made me feel energized and very invested. We got to hear from and speak to really cool people in politics and learned so much, not just about the Iowa Caucuses, but about Iowa in general. It was one of those experiences that I came out of feeling smarter and more grounded. I loved every moment of the trip and am so happy I did it."**

**- Maya Mitrasinovic, AB '23, on the 2020 Iowa Caucus Trek**

***"To create a space to specifically talk about policy and politics is critical. So much of what folks go on to do in their lives is going to be political in some way."***

***- Dr. Abdul El-Sayed, public health expert and Winter Quarter Pritzker Fellow***



**"When I first arrived at the IOP I had a narrow definition of politics that pretty much revolved around campaigns and government work. Throughout my time on campus, the IOP introduced me to a much broader idea of what politics, and really what public service, can and does look like. Now as an alum, I love watching in admiration as my friends and classmates become everything from activists to public defenders, campaign operatives to candidates themselves. The IOP has provided me with a lifelong community of people who are all working for the public good in far more diverse ways than I ever could have imagined."**

**- IOP alum Andrew Mamo, AB '19**



# THE UNIVERSITY OF CHICAGO INSTITUTE OF POLITICS

## Annual Board of Advisors Meeting

2019-2020 Academic Year

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U.S. Sen. Mitt Romney (R-UT) meets with students during the IOP's Charles H. Percy Summer in Washington program.

# Inspiring and cultivating a new generation of leaders, activists, and engaged citizens

The University of Chicago Institute of Politics (IOP) occupies a rare place in America's higher education landscape, offering our students pathways to public engagement, opportunities for service, and a home for civil discourse and free expression.

Now in its eighth year, the non-partisan IOP has established itself as a place where students can test their assumptions – and ours – about the role of politics, government, and other institutions of our democracy, and explore how best to shape them. The IOP does this through four main programs:

- The Career Development Program provides more than 300 fully-funded internships a year across the country, offering our students the chance to do meaningful, often life-changing work in a wide variety of fields related to politics and public service.
- The Civic Engagement Program oversees six leadership development groups and service projects through which our students bring their talents and energy to bear to address the needs of the greater Chicago community.
- The Pritzker Fellows Program brings to campus leading practitioners from politics, government, journalism, advocacy, and the nonprofit and policy worlds to share lessons from their distinguished careers. Through weekly seminars and office hours at the IOP, these visiting and resident Fellows offer students invaluable insights and mentorship.
- The Speaker Series hosts hundreds of prominent figures from across the political spectrum each year, making the IOP a vital center for provocative debate and discussion about the most important issues of our day.

This year, more than 2,200 students from an array of disciplines and years participated in programming; over 1,000 of them were highly engaged, making the Institute one of their top extracurricular commitments. Additionally, the IOP's alumni network continued to expand its involvement, adding a new mentorship program pairing alumni working in the public square with graduating IOP students.

This year was uniquely challenging as well. In a year in which on-campus learning was interrupted and students were directed to return to their homes due to the global COVID-19 pandemic, the IOP pivoted in March to virtual mentoring, career advising, voter engagement, treks, town halls, speaker events, and office hours with Pritzker Fellows. In this difficult time, the IOP has worked to maintain the sense of community we share with students and neighbors to the extent the virtual world allows.

While the pandemic has been disruptive to our lives, it also has shined a bright light on the essential role of public institutions, their strengths, and their limitations. It has magnified an array of challenges that demand our attention and commitment. It has made the need for engagement clearer than ever, and reminded us that the public sector has an outsized role to play in our society.

In short, it has underscored the mission of the Institute of Politics.

Thank you to the University of Chicago, our Board of Advisors and community partners who support us in that mission and, above all, our students, who inspire us every day. On the pages that follow, we're pleased to spotlight several special initiatives the IOP undertook for the 2019-20 academic year, as well as share highlights from each of the IOP's four main programs.



A photograph of 2020 Democratic presidential candidate Andrew Yang speaking to a large, diverse crowd. Yang is standing in the center, wearing a dark suit and a light-colored shirt, with his arms outstretched and his mouth open as if he is speaking or shouting. The crowd is seated in rows, and many people are holding up their smartphones to take pictures or videos. The setting appears to be an indoor event space with warm lighting. In the bottom left corner, there is a red-bordered box containing the text "SPEAKER SERIES" in a bold, white, sans-serif font.

# SPEAKER SERIES



## Providing a forum for leaders and other political actors to share their diverse experiences and insights on key issues of the day.

Each year, the IOP holds nearly 100 Speaker Series programs, ranging from large-scale events with audiences over 1,500 people to more intimate, seminar-style discussions at the IOP house. In seven years, more than 1,200 unique speakers have been featured across 650-plus events. Through the Speaker Series, the University community is provided direct contact with prominent guests spanning a vast spectrum of ideological, professional, and geographical backgrounds. Guests share with students unique insights on domestic and international issues, vigorously debate the most important questions facing our country, and answer unfiltered questions from our diverse audiences.

### YEAR IN REVIEW

The 2020 presidential election dominated this year's programming. Two standout events were conversations with Democratic candidates Pete Buttigieg and Andrew Yang, each of which sold out the 871-seat Mandel Hall. On the other side of the aisle, GOP challengers Joe Walsh and Bill Weld each drew crowds early in the Winter Quarter.

During Spring Quarter, when the University pivoted to remote learning in response to COVID-19, the Speaker Series transitioned to virtual events that preserved student interaction with our guests. Highlights from our virtual quarter include UChicago epidemiologist Dr. Emily Landon; Governor Gretchen Whitmer, (D-MI); the hosts of "Pod Save America;" and two-time World Cup champion Megan Rapinoe.



White House Chief Digital Officer Ory Rinat on fact checking in the digital era



UChicago's Kafi Moragne-Patterson (left) speaks to former NPR Host Michele Norris about her "Race Card Project"

IOP coverage of the election went beyond the candidates themselves. We hosted debates on the future of the Democratic and Republican parties respectively, with former Senator Heidi Heitkamp, (D-ND), and IOP Pritzker Fellow Dr. Abdul El-Sayed debating the Democratic party's shift to the left. On the right, political analyst and IOP board member Bill Kristol, former Senator Rick Santorum, (R-PA), and *Firing Line* host and Pritzker Fellow Margaret Hoover discussed the electoral challenges the GOP will face in the years ahead. Journalists Laura Barrón-Lopez, Mark Murray, and Enrique Acevedo dissected the primary races and helped students identify which demographics and regions could decide the 2020 election.

Other guests this year included *The New York Times* Magazine's Nikole Hannah-Jones; Chicago Mayor Lori Lightfoot; former Director of the National Economic Council Gary Cohn; the Race Card Project's Michele Norris; White House Chief Digital Officer Ory Rinat; former U.S. Ambassador to the United Nations Samantha Power; *The New York Times*'s David Sanger with U.S. Special Representative for Iran Brian Hook; NBA legend Dikembe Mutombo; former Domestic Policy Council Director and La Raza executive Cecilia Muñoz; labor leader Sara Nelson with writer and former Pritzker Fellow Steven Greenhouse; conservative analysts S.E. Cupp with Guy Benson and Tim Miller; former CIA Director John Brennan; former Mayor of New Orleans Mitch Landrieu; former South Carolina State Representative and former IOP Pritzker Fellow Bakari Sellers; historian and activist Blair Imani with illustrator Rachelle Baker; Admiral Michael Mullen; Chicago activists Jawanza Malone and Amisha Patel; outspoken Russia critics Bill Browder and Vladimir Kara-Murza; economic columnist and Nobel Laureate Paul Krugman; Fusion GPS Co-Founders Glenn Simpson and Peter Fritsch; *The Circus*'s John Heilemann; and Cook County State's Attorney candidates Bill Conway, Kim Foxx, and Donna More.



## STUDENT PROGRAMMING

Chicago Style, News & Views, and the International Policy Program (IPP) are student groups that continued to produce quality events in response to the news of the day. Highlights from this academic year include an event on the Australian wildfires with the Consul General of Australia in Chicago (News & Views); a conversation on transit equity in Chicago (Chicago Style); a discussion on human rights in China (IPP); a program on marijuana legalization in Illinois (News & Views); and the first IOP event on the spread of COVID-19 (IPP).



"Demystifying Economics" with UChicago's Austan D. Goolsbee, (left) and New York Times Columnist Paul Krugman

## WHAT'S NEW

In response to student requests, the Speaker Series incorporated more voices of activists and community organizers into our programs, including perspectives ranging from the future of the national labor movement to the efforts of local activists at work in the University's surrounding community; and the impact of COVID-19 on the criminal justice system. The Speaker Series also hosted more live tapings of "The Axe Files" podcast than in previous years, enriching the recordings with the dynamism of a live audience. Adding to the IOP mission of engaging with students, the Speaker Series launched Jukebox Ballot, a project that prompted students to submit songs that hold political significance to them, either by shaping their civic outlook or as soundtracks they associate with specific political memories. The curated 22-song mixtape was a hit with students when it was unveiled at a live event in January.



New York Times correspondent David Sanger (left) with U.S. Special Representative for Iran Brian Hook

The challenges of spending the Spring Quarter geographically distant from our students allowed the Speaker Series team to experiment with new types of IOP events. Beyond the more standard webinar conversations, the Speaker Series planned an IOP Book Club to host discussions on Ezra Klein's *Why We're Polarized* and invited the author himself as a guest for its final meeting. In collaboration with the Communications team, the Speaker Series launched Trivia Tuesdays over Instagram and Flashback Fridays to highlight video clips from IOP archives.



NBA Hall of Famer Dikembe Mutombo speaks about his efforts to combat poverty and disease in Africa

## WHAT'S NEXT

With the 2020 presidential election on the horizon, the Speaker Series plans to spend much of the next academic year covering the campaign and its impact – whether that is a second term for President Donald Trump or a first term for former Vice President Joe Biden. Additionally, responding to student requests for more inclusive representation in guests and topics, specifically leaders of color, international issues, grassroots organizing, and more progressive and conservative viewpoints continues to be a high priority.



# SPEAKER SERIES

## 2019-2020 Events Calendar



**The 1619 Project**  
Nikole Hannah-Jones, *The New York Times Magazine* (left);  
Jenn White, WBEZ



**Congressman Will Hurd (R-TX)**  
with McKay Coppins (left), *The Atlantic*



**Presidential Candidate Pete Buttigieg**  
with David Axelrod (right)



**Adm. Michael Mullen on the Future of America  
in Afghanistan**  
with Jennifer Griffin (left), Fox News



**NBA Legend Dikembe Mutombo**  
with J.A. Adande, (right), Director of Sports Journalism Medill School  
Northwestern University



**2020: One Year Out**  
Mark Murray, NBC News; Laura Barrón-López, POLITICO; Enrique  
Acevedo, Univision



**Chicago Police Department  
Superintendent Eddie Johnson**  
with Brandis Friedman, (left), WTTW



**U.S. Foreign Policy in Iran**  
Brian Hook, U.S. Special Representative for Iran and Senior Policy  
Advisor to the Secretary of State, (right); with David Sanger, *The New  
York Times*



**Live Taping of "The Axe Files"**  
with Ambassador Samantha Power  
with David Axelrod, (left)



**The Race Card Project with Michele Norris**  
with UChicago's Kafi Moragne-Patterson, (left)



**Will You Get What You Paid For?**  
Former U.S. Senator Heidi Heitkamp, (D-ND); Gary Cohn, Former  
Director of the National Economic Council



**Live Taping of "The Axe Files"**  
with Presidential Candidate Andrew Yang  
with David Axelrod, (right)



**Live Taping of "The Axe Files"**  
with Gov. Gina Raimondo, (D-RI)  
with David Axelrod, (left)



**Former U.S. Secretary of State John Kerry  
on Confronting the Climate Crisis**  
with David Axelrod, (left)



**Why "Green Consumerism" Isn't Enough**  
Tatiana Schlossberg, (right), climate & environment journalist;  
with Robinson Meyer, *The Atlantic*



# SPEAKER SERIES

## 2019-2020 Events Calendar



### Fake News & Alternative Facts: Fighting Disinformation

Cécile Shea, (left), Chicago Council on Global Affairs;  
Rick Stengel, former Under Secretary of State



### Student Session with John Brennan, Former Director of the CIA

with David Axelrod, (right)



### IPP: China's Human Rights Strategy

Tom Ginsburg, (right), University of Chicago Law School



### Chicago Style: Restorative Justice & Peacemaking

Pamela Purdie, Precious Blood Ministry of Reconciliation



### Unpacking the Israeli Elections with former Ambassador Dennis Ross

with Storer Rowley, (left), Medill School of Journalism



### News & Views: The New Green Deal -Weed Legalization in Illinois

James A. Leitzel, University of Chicago Harris School; Matthew Smith,  
Senior Policy Advisor at Cabrini Green Legal Aid



### Roadmap to Impeachment

Frank O. Bowman, Georgetown Law



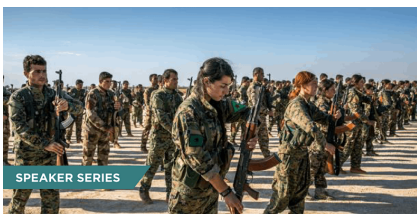
### Targeted by the Kremlin: Bill Browder & Vladimir Kara-Murza

Former IOP Pritzker Fellow (Spring 2018), Vladimir Kara-Murza, (left);  
Bill Browder, Russia critic



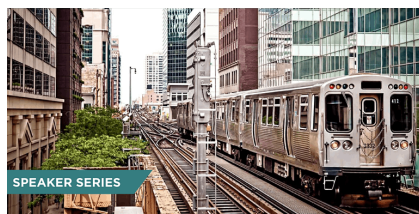
### Big Shoulders, Big Change: Community Organizing in Chicago

IOP Pritzker Fellow Heather McGhee; Jawanza Malone,  
Kenwood-Oakland Community Organization; Amisha Patel,  
Grassroots Collaborative



### IPP: The U.S. & the Kurds

Paul Poast, The University of Chicago



### Chicago Style: What the EI? Transit Equity in Chicago

Courtney Cobbs, Streetsblog Chicago



### Portraits of Activism with Photographer KK Ottesen

with Grace Hauck, (not pictured), USA Today



### Republican presidential candidate Joe Walsh

with Monica Davey, (left), The New York Times



### Live Taping of "The Axe Files" with Fusion GPS Co-Founders

Glenn Simpson, (right), and Peter Fritsch, (center), Fusion GPS;  
with David Axelrod



### Motown's Makeover: What Worked, and for Whom?

UChicago's Anne Dodge; Maurice Cox, City of Chicago; September  
Hargrove, JP Morgan Chase; Sonya Mays, Develop Detroit



# SPEAKER SERIES

## 2019-2020 Events Calendar



**Jukebox Ballot Release Party**  
IOP Speaker Series Producer Jake Huff



**Campaign Survival Guide - Polling**  
with presidential pollster David Binder, (left), and David Axelrod



**Campaign Survival Guide - Voter Data**  
with David Axelrod, (left); Dan Wagner, Civis Analytics



**Presidential Candidate Bill Weld**  
with Rob Wildeboer, (left), WBEZ



**Hacks on Tap: The Iowa Caucuses**  
David Axelrod, (left); Mike Murphy (not pictured)



**The Future of Capitalism: Is Individualism Killing Opportunity in America?**  
Nick Kristof, *The New York Times*; Sheryl WuDunn, author; with David Axelrod



**Town Hall: Cook County State's Attorney Candidate Bill Conway**



**IPP: U.S.-Iran Relations and the War Powers Resolution**  
Shermin Kruse, RefuSHE



**News & Views: Australian Wildfires**  
David Bushby, Australian Consul-General in Chicago



**Trump Administration's Digital Strategy**  
Ory Rinat, Chief Digital Officer for the White House, (left); with Gilad Edelman, WIRED



**Uniting the American South**  
Former South Carolina State Representative and former IOP Pritzker Fellow Bakari Sellers, (left), in conversation with Mitch Landrieu, former Mayor of New Orleans



**"Border Wars: Inside Trump's Assault on Immigration"**  
Adam Chilton, UChicago Law School; Julie Hirschfeld Davis, and Michael Shear, both of *The New York Times*



**The Black American Dream**  
Lolly Bowean, *The Chicago Tribune*; Blair Imani, historian & author; Rachelle Baker, illustrator



**Town Hall: Cook County State's Attorney Candidate Kim Foxx**



**IPP: The Spread of Coronavirus**  
Dr. Renslow Sherer, (left), The University of Chicago

## SPEAKER SERIES

### 2019-2020 Events Calendar



#### "Beaten Down, Worked Up": Organized Labor in 2020

Former IOP Pritzker Fellow Steven Greenhouse; Sara Nelson, Association of Flight Attendants-CWA; Noam Scheiber, *The New York Times*



#### Demystifying Economics

UChicago's Austan Goolsbee, (left); Paul Krugman, *The New York Times*



#### Republicans: Whose Party is it Anyway?

Margaret Hoover, IOP Pritzker Fellow; Rick Santorum, former U.S. Senator (R-PA); Bill Kristol, conservative commentator



#### Packaging a Candidate: Strategy and Polling

Cornell Belcher, former pollster for the DNC



#### Live Taping of "The Axe Files" with John Heilemann,

Editor in Chief of The Recount and MSNBC National Affairs Analyst with David Axelrod, (left)



#### Iran: The Long Game

Kelly Magsamen, Center for American Progress; Suzanne Kianpour, BBC News; Behnam Ben Taleblu, (on screen), Foundation for Defense of Democracies



#### Democrats: Whose Party is it Anyway?

Abdul El Sayed, IOP Pritzker Fellow; former U.S. Senator Heidi Heitkamp, (D-ND); Amanda Terkel, *Huffington Post*



#### Town Hall: Cook County State's Attorney Candidate Donna More

## Virtual Discussions



#### Leadership in Crisis: COVID-19

Dr. Emily Landon, Chief Infectious Disease Epidemiologist at UChicago Medicine, (right) with David Axelrod



#### Live Taping of "The Axe Files" with Gov. Gretchen Whitmer, (D-MI)

with David Axelrod, (right)



#### Democrats' Path Forward with Pete Buttigieg and David Axelrod, (right)



#### Live Taping of "The Axe Files" with Cecilia Muñoz,

former Senior Vice President at the National Council of La Raza and former Director of the Domestic Policy Council with David Axelrod, (left)



#### Live Taping of "The Axe Files" with Megan Rapinoe,

World Cup Champion and Olympic Gold Medalist with David Axelrod, (left)





2019 Fall Quarter Pritzker Fellows (left to right) Jane Coaston, Joe Donnelly, Tom Rooney, Enrique Acevedo, and Heather McGhee

**Engaging students directly with a diverse cohort of elected political officials, diplomats, policymakers, and journalists to help them identify practical pathways into public service.**

The Pritzker Fellows program brings a diverse cohort of elected officials, diplomats, policymakers, activists, nonprofit leaders, and journalists to campus each quarter for deep-dive analyses of issues of the day, offering a unique opportunity for students to question and learn from leading political minds and public servants. In group discussions and one-on-one office hours, these practitioners break down the issues and illuminate multiple pathways into public service.



Meet the Fellows event (seated from left) Dr. Abdul El-Sayed, Shahira Knight, and John Bouman

**"It was an insight into how this new generation thinks about life in general and their contributions to the community. I'm very optimistic now leaving the IOP about our future as a society, as a people, to overcome the challenges that we face."**

**- Enrique Acevedo, anchor, Univision**

**"The most rewarding part for me was office hours with Shahira Knight. Her career experiences really line up well with what I'm interested in exploring, and she let me know about all these other avenues to policy analysis I wouldn't have otherwise heard about. Given her conservative credentials, she also made me keep reflecting upon and refining my own political beliefs."**

**- Julia Du, AB '22**



## YEAR IN REVIEW

Over the Fall and Winter Quarters, the IOP hosted 10 resident and visiting Pritzker Fellows from a broad range of disciplines. Their seminars covered state and federal policymaking on issues including gun control, tax reform, budget policy, earmarks, and national security. Fellows offered insight on the inner workings of Congress and the White House; explored the Latinx vote; analyzed progressive policy achievements; probed inequities in public health policy; examined successful anti-poverty advocacy efforts; discussed the role of investigative journalism; and explored the history and present state of conservatism.

**"It's a real testament to the desire of University of Chicago students that are interested in politics to want to be involved, be engaged and ask questions and educate themselves with somebody who's a Republican from Florida. I think that just shows the determination to not only understand both sides but to try to learn as much as they possibly can on any given issue." – former U.S. Rep. Tom Rooney, (R-FL) and Fall Quarter Fellow**

Seminar guests included ACLU of Illinois Executive Director Colleen Connell; U.S. Rep. Ted Deutch, (D-FL); former White House Deputy Assistant to the President Carlos Diaz-Rosillo; Brendan Dunn, former Chief Advisor to Senate Majority Leader Mitch McConnell; Jason Fichtner, former Senior Economist with the Joint Economic Committee of the U.S. Congress; Olivia Golden, Executive Director of the Center on Law & Social Policy; former U.S. Rep. Trey Gowdy, (R-SC); Daily Wire Editor-at-Large Josh Hammer; Dr. Mona Hanna-Attisha, an author, pediatrician, and public health advocate; former U.S. Sen. Heidi Heitkamp, (D-ND); Partnership for New Americans Executive Director Josh Hoyt; United We Dream Executive Director and Co-founder Cristina Jimenez; U.S. Rep. Adam Kinzinger, (R-IL); National Domestic Workers Alliance Executive Director and Co-founder Ai-Jen Poo; Univision and Fusion journalist and anchor Jorge Ramos; ColorofChange.org Executive Director Rashad Robinson; former MoveOn Executive Director Anna Galland; POLITICO Senior Writer Jake Sherman; Illinois Business Immigration Coalition Executive Director Rebecca Shi; radio host and writer Charlie Sykes; and Dr. Ashwin Vasani, President and CEO of Fountain House.

Fellows participated in programs that span the IOP, including Speaker Series events, Civic Engagement treks, and meetings with student groups across campus. But weekly office hours – one-on-one conversations between Fellows and students – are often where the deepest connections are made.

For the Spring Quarter, we had an exciting lineup of policy, communications, national security, and global and domestic affairs experts scheduled to come to campus. Unfortunately, we had to cancel our plans when the University transitioned to remote learning because of the COVID-19 pandemic.

The spring cohort was to include: Former Democratic Presidential Candidate Pete Buttigieg; former Republican Governor of Tennessee Bill Haslam; pollster, author, and FOX News Channel contributor Kristin Soltis Anderson; former White House Press Secretary Robert Gibbs; Catherine Bertini and Ertharin Cousin, both former executive directors of the UN World Food Programme; Rear Admiral John Kirby, former Assistant Secretary of State for Public Affairs; and Puneet Talwar, former Assistant Secretary of State for Political-Military Affairs.

In our shift to a remote Spring Quarter, more than 20 former Pritzker Fellows held virtual office hours enjoyed by students and Fellows alike, strengthening the bonds of the IOP community. Former U.S. Secretary of Education John B. King Jr. (SQ '19) led a virtual education trek with our Civic Engagement program to examine the impact of COVID-19 on public education, and several Fellows held informal "Ask Me Anything" webinars. The Pritzker Fellows alumni community truly came through to support our students.



Fiona Hill, former Senior Director for European and Russian affairs on the National Security Council

## WHAT'S NEW

A revamped Fellows Ambassador program gave our students more touchpoints with the Fellows and allowed them more creativity and initiative in planning activities for their Fellows. Additionally, Fellows Alumni engaged with the IOP at student and alumni dinners in New York and Washington, D.C.

## WHAT'S NEXT

Next year, we look forward to expanding our international pipeline and developing a policy challenge that will engage our students in finding solutions to a pressing local problem.





**Enrique Acevedo**

Anchor of Noticiero *Univision* Edición Nocturna, special correspondent for *Univision's* News Division & correspondent for the *60 Minutes* program *60 in 6*

Acevedo led a series on the Latinx vote. The 2020 elections promise to be a turning point in the political empowerment of this fast-growing voting bloc, and the first election in which Hispanics make up the largest racial or ethnic minority in the electorate. Candidates are spending millions of dollars and a good deal of time to reach these voters. Acevedo explored how the road to the White House goes through El Barrio.



**Jane Coaston**

Senior Politics Reporter at Vox

Coaston's series took students on a journey through American conservatism to ask the big questions: What is the most powerful political movement in America based on, and why? What is the role of government? Who gets to decide? What do voters want – and should they get it? Students explored the past, present, and future of American conservatism with Coaston and her guests.



**Joe Donnelly**

Former Democratic Senator from Indiana

Donnelly, who served six years in the U.S. House of Representatives and six years in the U.S. Senate, led students on a deep dive into issues important to the heartland and the nation as a whole from the perspective of a red-state Democrat. How can Democrats communicate to voters to move past the nation's deep divisions and make progress? What are the values we all share as Americans, and how should they guide our policies?



**Heather McGhee**

Senior Fellow at Demos & *NBC News* Analyst

How do everyday people's biggest unsolved problems get on the political radar? McGhee brought guests who have proposed bold solutions to inequality and pushed them from the fringes to the center of the political debate. What tools did they use? Her seminars mapped the complicated and increasingly narrow path from idea to law, engaging with questions of power and influence, media and money, research and advocacy.



**Tom Rooney**

Former Republican Congressman from Florida

Rooney led a series of candid discussions on what worked and what didn't in his 10 years in Congress, drawing on experiences including the House Intelligence Committee's Russia investigation, his work on military affairs and national security, and domestic issues like gun control and budgetary earmarks. He also looked at crucial issues facing Congress today and where things are headed with guests from the current U.S. House of Representatives.





**John Bouman**

President of the Shriver Center on Poverty Law & Chairman of Illinois' "Vote Yes for Fair Tax" Ballot Initiative Committee

Based on his 40 years of experience as a non-governmental lawyer and advocate, Bouman's seminars were a master class on effective poverty policy advocacy. Students heard from a variety of players from inside and outside the system as his seminars examined the different levers and strategies advocates employ to pass effective policy changes and reforms that improve the lives of people in need.



**Abdul El-Sayed**

Progressive Activist, Former Executive Director of the Detroit Health Department & Michigan Gubernatorial Candidate

In his seminars, Dr. Abdul El-Sayed drew on his experiences at the intersection of politics, policy, and public health to explore how public policy shapes human wellbeing. Through this frame, he explored how modern systems of healthcare, public health, housing, air and water, and public space can shape access to a long, healthy life, and discussed how he arrived at his policy prescriptions.



**Fiona Hill**

Former Senior Director for European and Russian affairs on the National Security Council

Hill's seminars looked at the state of play in Russian relations with the U.S. and Europe and the importance of non-partisan public service in a world of changing presidential administrations. How do you navigate transitions from the academy to think tanks to government? These conversations examined both the nuts and bolts and the ethical and philosophical considerations of careers in public service.



**Margaret Hoover**

Host of PBS' *Firing Line with Margaret Hoover*, Author & Political Commentator

Hoover discussed the value of "a civil contest of ideas" and the rigorous exchange of opinion that is a hallmark of *Firing Line*. She took students through the research and preparation process for her interviews, and how one can explore genuine ideological disagreement in a way that brings light to partisan arguments. In her second seminar, she explored the conservative strategy for winning LGBTQ equality.



**Shahira Knight**

Former White House Director of Legislative Affairs & Deputy Director of Economic Policy

Knight's seminars went behind the scenes of the policymaking process on the Hill and in the White House to give students an understanding of how different stakeholders and diverse views influence the process. She examined case studies including President Obama's reform of the health care system, President Trump's reform of the tax code, and the policy battles that led to the 2018-19 government shutdown.

U.S. Representative Joaquin Castro, (D-TX), and member of the IOP Board of Advisors speaks at the IOP's Summer in Washington reception, July 2019

# CAREER DEVELOPMENT



## Providing paid opportunities for UChicago students to pursue substantive, career-oriented internships in politics, policymaking, and other public service fields.



Academic-year interns meet with representatives from the Office of Chicago Mayor Lori Lightfoot and Urban Labs to learn how they use data to address crime prevention.

Inspiring students to pursue careers in the public sector is the central tenet of the Career Development program, providing students with practical experience, workforce training, career advising, and access to a far-reaching professional network. In particular, the IOP's Internship Program grants students financial support and gives them access to opportunities regardless of economic status.

### Year in Review

This year, Career Development offered more than 300 paid public service internships in the U.S. and across the globe, which attracted more than 2,600 undergraduate and graduate student applicants. Career Development programming included 24 career and skills-building workshops, which featured everyone from IOP board member and former Acting Director of the CIA Michael Morell, who spoke with students about careers in intelligence, to IOP alumni working in various public service sectors.

While the COVID-19 pandemic upended some programming, the Career Development team adjusted to provide an array of supports remotely for the Spring Quarter. In particular, Career Development partnered with the IOP Alumni Committee to activate our network of alumni, which now boasts more than 3,400 members. The alumni community also used the time to connect with one another through monthly newsletters and a book club.

### What's New

In response to student feedback, in the fall of 2019, the IOP launched the Activism and Community

Engagement (ACE) Program, a new academic year internship initiative modeled after the IOP's existing Urban Policy and Research Program (UPReP). Twenty-six students in the inaugural cohort were placed at Chicago-based nonprofits that focused on activism, organizing, and community engagement. Students received stipends for their work at organizations that were focused on issues including education access, immigrant rights, and voting engagement. Across ACE, UPRReP, and a slew of internships at the IOP house itself, we offered 79 paid academic year internships, a record high.

During the peak of planning for the IOP's summer internship cycle, COVID-19 cast uncertainty on employers' ability to host interns. Career Development worked on a case-by-case basis with more than 200 employers to modify their programs to prioritize student health and safety while offering meaningful professional experiences – remotely if necessary. And, as more students returned to their hometowns during the Spring Quarter, the IOP expanded the application-based stipend program in recognition of the need to support more public service internships sourced by students on their own.

Finally, this year, Career Development was pleased to increase the IOP summer internship stipend to \$5,000, up from the \$4,000 level offered since the IOP internships began in 2013. For students who found their own internship, the IOP increased its stipend to \$2,500 up from \$2,000.

## What's Next

Career Development hopes to incorporate employer visits during the 2020-21 academic year so students can learn from public service practitioners on their turf. Throughout the year, the goal is to bring students to Chicago-area organizations that span the public service spectrum, from news organizations to nonprofits to government agencies.

In the 2019-20 academic year, the IOP created a new suite of online resources for students searching for post-graduate jobs. In the year ahead, the goal is to develop more robust partnerships and pipelines for employers to share full-time positions with the IOP and assist students as they search for post-graduation opportunities.



Maria Neely, AB '20, lower left, moderates panel with IOP alumni on careers in think tanks.



Students share their IOP summer internship experiences.

**"I'm really interested in the mass incarceration system and specifically in figuring out how we go about dismantling the racism in that system. One Friday in Fall Quarter I went with an attorney at the Exoneration Project to the Lincoln Correctional Center in Illinois. It was a three- or four-hour road trip. I got the chance to help prepare a witness for one of our cases to testify in court. What was really meaningful about that experience was getting to talk to somebody who was in the incarceration system, and realize they have stories and that these are real people who are not the dehumanized caricatures that I think the criminal justice system often paints. I think that was a very transformative experience. It made me realize both how to be a better public defender, which is what I ultimately want to do, and made me learn a lot more about how the criminal justice system works."**

**Meera Santhanam, AB '21**

The Exoneration Project  
Activism and Community Engagement Program Intern





# CAREER DEVELOPMENT

## Internship Placements

### ELECTED OFFICIALS / GOVERNMENT OFFICES

- › Council Member Brad Lander (City of New York)
- › Mayor Michael Tubbs (Stockton, CA)
- › State Rep. Lamont Robinson (IL)
- › U.S. Sen. Tammy Duckworth (IL)
- › Chicago Public Schools - Office of Equity
- › El Salvador Ministry of Justice and Security - Anticorruption Department
- › El Salvador Ministry of Justice and Security - Citizen Security Office
- › Peru Ministry of the Economy and Finance - Budget Office, Independent Evaluation Office
- › Presidency of Argentina - Secretary of Strategic Affairs, Direction of Presidential Agenda
- › San Antonio Independent School District - Office of Innovation
- › U.S. Department of Health and Human Services
- › U.S. Department of the Interior
- › U.S. Department of State
- › U.S. Peace Corps

### MEDIA

- › Chicago Sun-Times

### NON-PROFIT ADVOCACY

- › A Better Chicago
- › All in Together
- › Alliance for Peacebuilding
- › Beyond Legal Aid
- › Braven
- › Chicago Justice Project
- › Chicago Torture Justice Center
- › Environmental Law & Policy Center
- › Fahe
- › Hazleton Integration Project
- › Idaho Voices for Children - Child Safety and Well-being
- › Indus Action
- › Illinois Justice Project
- › Institute for Justice Clinic on Entrepreneurship
- › Legal Services Corporation
- › LIFT, Inc.
- › Shakti
- › The Fund for Global Human Rights
- › UNICEF
- › World Bank - Macroeconomics, Trade and Investment Global Practice

### CIVIC TECHNOLOGY

- › BallotReady
- › Civic Projects
- › National League of Cities

### THINK TANKS

- › Carnegie Endowment for International Peace
- › Center for American Progress
- › Chicago Project on Security and Threats
- › EvidenceAction - Maternal Syphilis
- › Housing Assistance Council
- › Hudson Institute
- › MassINC
- › New America
- › World Resources Institute

**75**  
Summer Stipends

**79**  
Academic-Year Internships

**150**  
Summer Internships

**304**  
internships

### POLITICAL CONSULTING/STRATEGY

- › 50+1 Strategies
- › Echelon Insights
- › KJD Strategies
- › New Heights Communications
- › Precision Strategies
- › Seven Letter Strategies

### URBAN POLICY AND RESEARCH PROGRAM

- › Chicago Public Schools Chief Executive Office
- › Chicago Public Schools Dept. of School Quality Measurement and Research

- › Chicago Public Schools Dept. of Student Assessment (3)
- › Chicago Public Schools Office of College and Career Success
- › Chicago Public Schools Office of Social Emotional Learning (3)
- › City Colleges of Chicago
- › City of Chicago Planning Office; Office of Sustainable Development (3)
- › City of Chicago Mayor's Education and Human Services Team
- › City of Chicago Mayor's Office of Public Safety
- › City of Chicago Treasurer's Office (2)
- › Cook County Department of Corrections
- › Cook County Medical Examiner's Office (2)
- › Cook County Sheriff's Office (3)
- › Cook County State's Attorney's Office (4)
- › Department of Family and Support Services (5)

### ACTIVISM AND COMMUNITY ENGAGEMENT PROGRAM

- › Advance Illinois
- › Alliance for the Great Lakes
- › Ascend Justice
- › Black Roots Alliance
- › Chicago Coalition for the Homeless
- › Chicago United for Equity
- › Chicago Votes
- › Greater Chicago Food Depository
- › Illinois Coalition for Immigrant and Refugee Rights
- › Illinois Justice Project
- › Kids First Chicago
- › Latino Policy Forum
- › League of Women Voters
- › National Immigrant Justice Center
- › One Million Degrees
- › Partnership for College Completion
- › People's Action Institute
- › Reform for Illinois
- › RefugeeOne
- › Sunrise Movement
- › Sweet Water Foundation
- › The Chicago Public Education Fund
- › The Exoneration Project
- › The Resurrection Project
- › Urban Growers Collective
- › Young Invincibles

### IN-HOUSE IOP INTERNSHIPS

- › House IOP Interns (12)
- › "The Axe Files"
- › Pritzker Fellow Researcher

More internship placements to be finalized Spring Quarter



# CIVIC ENGAGEMENT



Students cast ballots at the on-campus early voting site, March 2020



# Providing pathways for students to activate their interest in politics via civic engagement.

## Overview

During the 2019-2020 academic year, the Civic Engagement program provided students a broad range of opportunities to explore public service, journalism, the democratic process, and the challenges that permeate all areas of public policy.



W+ students posing with Equitable Education Advocate Dr. Amara Enyia, (center); Dr. Janice Jackson, (second from right), CEO of Chicago Public Schools; and educator and mentor Tanya Scruggs Ford, (far right)

The Bridging the Divide program built upon previous successes examining the ideological gap between urban and rural communities. You can read more about Bridging the Divide in the next section.



Students pose with Andy Kang, Executive Director of Asian Americans Advancing Justice

Six student-run leadership programs continued their exploration of public service work and the Local Trek series flourished as students explored how government, advocacy, and non-profit community partners shape critical issues in Chicago. The UChiVotes voter engagement program entered its second year drawing in students from across campus to increase voter registration and turnout in local elections and the 2020 presidential primary. During the remote Spring Quarter, Civic Engagement launched a COVID-19 Volunteer Corps enabling over 100 students to take part in remote and in-person volunteer opportunities for community organizations and social service agencies involved in providing support for those impacted by the pandemic.

## Year in Review

The Civic Engagement Program organized the Local Treks series, partnering with the University's School of Social Service Administration and the Harris School of Public Policy to host four in-person treks focused on mass incarceration, lead and environmental justice, economic development, and immigration. The Civic Engagement team reached more than 200 students through treks this year and partnered with more than 15 government, advocacy, and nonprofit stakeholders in Chicago.



Students learn about economic development on Chicago's south side from Ghian Foreman, CEO of Emerald South Economic Development Collaborative



Students browse photos during the mass incarceration trek

As ever, the Civic Engagement program is most fundamentally defined by our six student-led leadership programs. More than 350 students were active in weekly workshops, regular volunteering, or serving in a leadership role in one of these groups.

**Bridge Writing Workshop** is a weekly, student-led group where students facilitate creative writing workshops for incarcerated individuals at Cook County Jail.

#### Highlights:

- Hosted 15 workshops at Cook County Jail, totaling nearly 23 hours of workshop time and serving 15 workshop participants
- Expanded student volunteer pool from six to nine
- 100% attendance rate among incarcerated individuals in the Fall Quarter and a 71% attendance rate during the Winter Quarter



Bridging the Divide participants explore Chicago between site visits

**Chicago Peace Corps (CPC)** is in its fourth year as an IOP initiative. Focused on restorative justice, CPC believes in the power of young people to make sustainable change. Over the past few years, CPC participants have volunteered regularly in the Precious Blood Ministry of Reconciliation Education Lab, a nonprofit serving young people impacted by violence and incarceration.

#### Highlights:

- Successfully applied to become a recognized student organization (RSO), independent of the IOP. In addition to formally becoming a part of the University campus, this new status grants Chicago Peace Corps access to greater institutional support

**The Gate** is an independent, undergraduate publication covering politics and policy on the local, national, and international levels. The Gate's content is developed, written, and published by students.

#### Highlights:

- Sponsored a student reporter to do investigative work on undocumented LGBTQ+ immigrants in New York with the David Axelrod Reporting Grant

- A team of five writers traveled to Davenport, Iowa to report on the Iowa caucuses
- Created a "Road to 2020" section as a centralized location for all original student analysis and opinions regarding the 2020 presidential election
- Published pieces from over 40 members of the UChicago student body resulting in more than 60 original student pieces during the 2019-2020 academic year



Leaders of Color participants celebrate the end of their winter cohort experience

**Leaders of Color (LoC)** is a student-run leadership development program for first- and second-year students of color. Through cohort-based trainings, workshops, and speakers, this initiative prepares students of color for leadership positions across campus and beyond. LoC also organizes a Politics and Identity speaker series that raises critical conversations about race, politics, and leadership.

#### Highlights:

- This year's cohort featured 30 new members who demonstrated unprecedented levels of engagement and enthusiasm

**"Being part of the Bridge Program has been the most impactful experience that I have had in college and has become the highlight of my week. The workshop has not only allowed me to share my love of writing and the personal agency and sense of empowerment that it has given me but also to build relationships with people who I would not otherwise meet. Gaining proximity to an issue that I am passionate about and learning about the criminal legal system directly from people who are impacted by it has been invaluable for me. My experiences in the workshop have crystallized and strengthened my dedication to learning more about and working to transform the criminal legal system through the work I do in the future."**

**- Christina Howard, AB '22**



**TechTeam** provides opportunities for students to develop capacity-building tools and digital media supporting the needs of local non-profit organizations. TechTeam members are trained in coding and digital strategy and act as technology consultants for public service clients.



2019-20 TechTeam cohort

### Highlights:

- Worked with community organizations to build vital tech products. Clients included the University of Chicago's Counseling Center, She Votes IL, and Blackstone Bike Shop
- Held programming workshops for more than 30 students to help them become productive members of the civic tech scene
- Launched UChicago Open Data, a platform for creating and gathering open-source data for improving University transparency

**"UC Open Data has been the highlight of my year. It's rare to find a community that cares about the people and the ideas of data-openness and transparency as much as they care about the technical, but I've found it and it's this. I've grown as both a person and a programmer as a part of this community. I felt a feeling of accomplishment that comes when one not only practices a new skill but does so in a way that positively impacts their community."** – Deblina Mukherjee, AB '21



TechTeam's Deblina Mukherjee

**"There are several events that have made a mark on my life at the IOP, but to date, I feel my most meaningful memory at the IOP has been Bridging the Divide. Not only was BTD a transformative experience, in and of itself, but it also led to being provided an opportunity to hold internships with the Illinois Farm Bureau and the Rainbow/PUSH Coalition. I wholeheartedly feel that I am a living success story of the ability of the IOP to fulfill its mission -- I can say without a doubt that my passion for public service has grown tremendously during my time with the IOP."** - Mylon Patton, AB '22



Mylon Patton, (student) talks about Bridging the Divide

**W+** (formerly The Women in Public Service Program) works to provide training, mentorship, and resources to women and people of underrepresented genders interested in public service.



W+ cohort, 2019-20

### Highlights:

- Held the W+ Winter Institute, a leadership summit with more than 40 undergraduates participating. The institute featured businesswoman and former Senior Advisor to President Barack Obama Valerie Jarrett, Senior Director for European and Russian affairs on the National Security Council Fiona Hill, and Janice Jackson, CEO of Chicago Public Schools
- W+ moved much of their programming online during the remote Spring Quarter, creating a book club, a weekly social media challenge, and remote mentoring opportunities



Through the IOP's Bridging the Divide public service leadership program, we bring urban and rural students together to listen and learn from each other, have productive – and sometimes uncomfortable – conversations that get students to challenge their perspectives and find shared solutions to the issues our communities are facing. The goal of Bridging the Divide is to break down the ideological and geographical barriers and get students to step outside the cultural silos that increasingly threaten to weaken our democracy.

Bridging the Divide first launched in 2018 as a partnership between the IOP and Eureka College, a private Christian school in central Illinois. Now in its third year, the program added Arrupe College in Chicago. This year's cohort of 29 students took a deep-dive into mass incarceration, tax and tariff policy, and immigration.



Jamel Santa Cruze Wright, President of Eureka College & Junius Rodriguez, Eureka College Bridging the Divide Co-facilitator welcomes students to downstate Illinois

First, they convened in Chicago to understand how voters, residents, and leaders there understand and try to address these issues. They watched a political focus group with Democratic voters facilitated by acclaimed political pollster David Binder, talked with Deputy Governor Christian Mitchell, and heard from community leaders who work on the three focus issues.

Then, during a trip to southern Illinois, students spent time with jail administrators at Peoria County Jail and advocates who work to divert people from jails and prisons. They visited a dairy farm and met with an agricultural reporter and members of the Illinois Farm Bureau. And they watched a political focus group with Trump voters.

Across both weekends, students grappled with questions of racial attitudes, distrust between progressives and conservatives, climate change, marijuana legalization, and sentencing for violent crimes. They were challenged to actively listen to each other and not react based on their personal opinions.

A transformative moment was sparked by farmer Fred Rosenblum, who spoke about feelings of societal disrespect among agricultural workers, economic vulnerability, and mental health concerns (including suicidal thoughts) among farmers. After listening to Rosenblum, a number of left-leaning students expressed new appreciation for why some Americans support President Donald Trump.

Our 2020 cohort wrapped up the program with a virtual discussion in April about these issues with Senator Dick Durbin, (D-IL).

Bridging the Divide reinforces that we all benefit when we listen to one another, especially to those with whom we disagree. We were pleased to work this year with Gustavus Adolphus and Minneapolis College to pilot the first Bridging the Divide replications and to have been selected to present at three national higher education convenings to showcase the Bridging the Divide model.



Bridging the Divide students in Peoria, Illinois, Winter Quarter 2020

**"The biggest thing I've learned is not to really have preconceived notions of people and places. I always thought I was pretty open-minded about things but there are a lot of things which I assumed about other people's views that I didn't realize I had assumed ... but now talking to people and coming face-to-face with their day-to-day reality, you kind of understand why they believe the things they believe. - Sapna Desai, AB '22"**





Students pose for a group photo, Iowa Project 2019

## The Iowa Project

In 2019, the IOP launched the second iteration of the Iowa Project, giving students opportunities to learn about the Iowa caucuses and to volunteer on campaigns and with news outlets covering the 2020 presidential primary race.

More than 180 UChicago students applied to be a part of the program, with 60 ultimately selected – quadrupling the size of the inaugural cohort in 2015.

Students participated in workshops during the Spring Quarter 2019 with political leaders, campaign strategists, and journalists to learn more about the Iowa caucus process and understand the inner workings of presidential campaigns.

On the campaign track, our students were embedded in 10 campaigns, often spending significant time with the candidates themselves. They knocked on doors in the rain and canvassed in 100-degree heat, learning along the way how candidates seek to build grassroots support and connect with the voters they rely on to hopefully send them to the White House.

Students were trusted to carry their campaign's messaging to the far corners of the state, meeting one-on-one with voters, while also organizing events and phone banking.

**"I honestly think I may go into office one day because of this experience. I never thought politics was something achievable to me, but working under my candidate has shown me that it may be more possible than I thought. Seeing how a campaign is run has relieved a lot of the stress I had whenever I thought about politics as a career, as I now understand how it is operated."**  
**- Jesse Martinez, AB '20, Julián Castro for President**

On the journalism track, our students worked for eight news organizations: ABC News, CBS News, CNN, the Des Moines Register, FOX, NBC News, Radio Iowa, and Iowa Public Television.



CNN News Associate and IOP Alum Dylan Wells, AB '19, Iowa Project, 2019

**"The opportunity to work for CBS News out in Iowa was an amazing experience that has made me a better journalist and a more engaged citizen. From the mundane to the profound, life on the trail never ceased to amaze me as I learned the ropes of covering events, producing live shots, and developing an editorial presence. As an intern, it was such a unique opportunity to directly question and engage with candidates."**  
**- Emma Mitnick, AB '21, CBS News**

In carpools and campaign vans, students zig-zagged across the state exploring the issues, learning how to separate the news from the noise, and getting a firsthand taste of the life of a professional journalist on the campaign trail.

Time and again, our students told us The Iowa Project was not an ordinary internship: it was transformative.

We measure our success in how our students choose to take part in public life. Several Iowa Project students were so impacted by their summer internship, they took time off from the University to stay in Iowa through the February caucuses.



Students pose while on the Iowa Caucus Trek

## Iowa Caucus Trek

For the second presidential election in a row, the IOP took advantage of its proximity to Iowa to provide students with an up-close look at the nomination process.

In January, the IOP partnered with the Des Moines Register newspaper, giving students a chance to witness professional journalists chronicle the CNN and Des Moines Register Democratic presidential debate.



Students spoke to national journalists during Iowa Caucus Trek

In early February, the IOP took 50 students on the Iowa Caucus Trek for an immersive trip to meet with voters, candidates, journalists, local politicians, and pollsters on the eve of the 2020 Iowa Caucuses. The trek culminated with students fanning out across Des Moines into high school cafeterias and gymnasiums to watch the caucuses unfold in person.

The first night of the trip students attended a dinner where they heard from reporters Karen Tumulty and Dan Balz of *The Washington Post*, as well as legendary Iowa journalist and former IOP Pritzker Fellow David Yepsen. The next day, the cohort toured the state capitol and visited campaign headquarters for Democratic candidate Tom Steyer.

A trip to the Des Moines convention center ended with several students meeting CNN's Jake Tapper for a Q & A session centered on the media's role in cutting through the noise and focusing on the issues in a 24-hour news cycle.



Students tour the Iowa State Capitol

On the second night of the trip, students met with Chicago news affiliates to be interviewed about the trip and the issues most important to them – reproductive rights, health care, the opioid epidemic, climate change, job growth, and voting rights.

Later, acclaimed Iowa pollster J. Ann Selzer walked students through her career, including her 2007 prediction that young, first-time voters would hand then-Illinois Senator Barack Obama a decisive victory in the Iowa Caucuses.

The trip ended with students attending what turned out to be a night of chaotic caucusing that would not produce a clear winner for several weeks.

**"As an international student, I never thought I'd be able to watch American politics unfold so closely. The Iowa Caucus is kind of like a surreal experience, even though you read about it and hear about it. You can't really imagine what it's going to be like unless you're there, and to have that opportunity was really incredible."**

**- Raina Vishwanath, AB '20**





For the 2019-2020 academic year, the IOP expanded UChiVotes, an intensive, student-led, campus-wide voter engagement initiative into a year-round organizing effort woven into all aspects of IOP programming.

UChiVotes was created in 2018 to establish the University of Chicago as a national leader in voter registration and turnout. That campaign helped boost turnout on campus to 41%, more than twice the anemic 19% turnout we saw for the 2014 midterm elections.

Our ambitious goal this year is to see at least 65% turnout for the general election.



UChiVotes students getting the message out on campus

**I've always been passionate about voting and voting rights, but UChiVotes has furthered that passion and truly shown me how important voting is - especially today, and especially for young people. In the face of unforeseen public health obstacles, I'm so proud of the voting site the team put together and how successful it was.**

**- Julianna Rossi, AB '22**



Voting Ambassadors prepare for campus outreach

We sought to achieve this in the following ways:

Recruited student leadership to organize a campus-wide get-out-the-vote effort to help spread UChiVotes to all corners of campus, built a UChiVotes website, created a widespread social media campaign, cultivated partnerships across the University to encourage all aspects of campus life to incorporate voter education into their programming, and worked with the Cook County Board of Elections to operate an early voting site on campus for the Illinois primary.

Plans to offer on-campus early voting were almost canceled as Chicago and University leaders reacted to the onset of the COVID-19 pandemic in the U.S. Students and IOP staff worked with the Board of Elections to ensure that proper social distancing guidelines were met and that hand sanitizer and disinfectants were available so that voting could continue in a safe manner.

Ultimately, nearly 1,000 people cast their ballots at the early voting site, and we are confident that solid infrastructure is in place for a strong Fall 2020 voter engagement push.



UChiVotes Co-chair Josh McKie, AB '21 steps off campus voting shuttle

**"I've truly enjoyed my work with the UChiVotes team this year. It was both encouraging and refreshing to be among a body of students who cared about being engaged. I'm looking forward to 2020 and I believe that with the groundwork we've laid and the lessons we've learned this year, we can see the needle move a little more and create a shift in the culture of civic engagement at UChicago and college campuses at large."**

**- Josh McKie, AB '21**



IOP Speaker Series Producer Jake Huff at the Jukebox Ballot release party at the Revival Theater

## Jukebox Ballot

One year out from the 2020 presidential election, we asked UChicago students to tell us about songs that hold political significance for them – whether as pieces that have shaped their civic outlooks, as soundtracks they associate with specific political memories, or as moments that sparked a political awakening.

From 39 submissions, our editorial committee of students and staff selected 22 responses to be included in a published collection. Many of the writers had not previously engaged with the IOP, and they spanned fields of study from the obvious (creative writing, music) to the unexpected (medicine). Their essays tackled identity, immigration, gentrification, inequality, sexuality, racism, and more – all from a variety of genres, regions, styles, and perspectives. Our very own David Axelrod rounded out the mixtape with his reflections on the radical origins of “America the Beautiful.”

The week of Martin Luther King Jr. Day, we published the collection as both a zine and an interactive website, which received over 2,000 unique views from more than 15 countries. The release party at the Revival Theater featured three student readers and plenty of food, laughter, and music.

As we look toward the next year, we hope to repeat this creative project with a new prompt – perhaps asking students to write about songs sustaining them through the COVID-19 quarantine. We hope to add more students to the editorial committee and to increase the number of submissions we receive.



Michael Gorman, MPP '21 shows off Jukebox Ballot swag

### Excerpts:

- “That the song has become a ubiquitous rally cry in Hong Kong’s ongoing protests, sung by hundreds, even thousands, at a time – simply by being spread through the Internet – demonstrates that our sense of alienation can be overcome. It is precisely because we are not tied to established political identities that we can attempt to create our own...”
- Desmond Hui, AB '23 on Thomas dgx yhl's “Glory to Hong Kong”
- “[California’s] Prop 187 transformed California politics. Prop 187 served as a catalyst for my family to register to vote. I associate ‘Canción 187’ with the politics of immigration that mean so much to the people with the least power to change those laws directly.”
- Virginia Murillo, MPP '20 on Juan Gabriel's “Canción 187”



# ALUMNI

Grace Hauck, AB '18



## Continuing the mission of the IOP by nurturing a community of civically engaged alumni

Our mission of inspiring students to pursue careers in politics and public service doesn't end at graduation. From the beginning, we have said that the ultimate measure of the IOP's success would be the meaningful things our graduates go on to do in the public square. Now the returns are coming in, and they are inspiring. We have a strong community of more than 1,500 active alumni who are serving the public good in creative and powerful ways. We share their stories on the following pages.

These alumni are also giving back generously to the IOP. Led by an Alumni Committee launched in 2018, these early-career standouts are offering today's students mentorship, career counseling, and collegiality. This year, the IOP hosted eight career development panels for current students featuring 24 alumni in a variety of public service careers. Alumni helped us launch a new mentorship program, pairing 50 fourth-year students with alums in their desired career path. And alumni came together for happy hours and networking events in Washington, D.C., New York City, Chicago, and the San Francisco Bay Area.

One fall 2019 highlight was the D.C. alumni community organizing a dinner for nine alumni with IOP Board of Advisors member and former Pritzker Fellow Karen Tumulty, of *The Washington Post*, and her husband Paul Richter, a foreign policy writer and author. Finally, we had a terrific virtual, first-ever Alumni Town Hall, led by David Axelrod and Alumni Committee Chair Sofia Gross, AB '15, in April with around 50 alumni. We're grateful to and inspired by these alumni and others, and are committed to growing this special, vibrant community further in the years ahead.



D.C.-based IOP alumni have dinner with former Pritzker Fellow Karen Tumulty, a Washington Post political columnist, and her husband, veteran journalist Paul Richter.



## SPOTLIGHTS

### Alumni

2019-2020 Academic Year



**Joseph Tex Dozier, AB '11\***

Tex is the founder of JTD Strategies, a general consulting firm working at the intersection of politics, public affairs, and marketing. He advises on electoral and public-affairs campaigns and empowers grassroots 501c4s and 501c3s.



**Shola Farber, AB '12\***

Shola Farber is a policymaker, an organizer, and a technologist who believes that people-centered tech can build a more inclusive democracy. She served in the Obama Administration's National Economic Council, worked on the business side at POLITICO, and became a battleground state Regional Director for Hillary Clinton's 2016 presidential campaign. After the campaign, Shola co-founded The Tuesday Company to revolutionize how supporters are organized and activated online.



**Osita Nwanevu, AB '15, MPP '16**

Osita is a staff writer at The New Republic covering American politics. Since graduating, Osita covered the 2016 presidential election, the 2018 midterms, the 2020 Democratic primary, and the ideological and policy debates reshaping the political scene in our turbulent era.



**Michael Matlaga, AB '16**

Michael is a policy analyst on the Foreign Affairs Committee at the U.S. House of Representatives. Previously, he held various research positions, including roles with the Middle East Institute, National Defense University, The German Marshall Fund of the United States, and the Center for Strategic and International Studies.



**Matthew L. Trail, AB '17**

Matt is Campaign Manager for Clifford for Congress, helping to run Kansas Republican Bill Clifford's candidacy for the U.S House of Representatives. Prior to his current role, Matt was Senior Associate for Hamilton Place Strategies, Director of Communications for Pete Ricketts for Governor, Communications Associate for Axiom Strategies, and an Associate for Sandler-Innocenzi.



**Matthew Foldi, AB '18**

Matt is Rapid Response Director for the House Republican Super PAC, working on winning a Republican majority in the U.S. House of Representatives. Previously, he ran rapid response for Caroline Glick's Knesset campaign in Israel, and ran rapid response for Illinois Governor Bruce Rauner.

\*Members of our alumni community who graduated before the IOP's launch.

**Zach Stepp, AB '18**

Zach Stepp is the 2020 Democratic Nominee for Ohio's 55th House District. While finishing up his studies at UChicago in 2018, Zach managed an Ohio U.S. Congressional Campaign. Since November 2018 he has worked in the Department of Defense as a Government and Public Sector Strategy Consultant.

**Peter Danos, MPP '19**

Following Peter's graduation from the University of Chicago, he served as a field organizer for Vice President Joe Biden's presidential campaign in Iowa. He then joined U.S. Sen. Tammy Duckworth's Chicago office where he is the Suburban Outreach Coordinator. In his role, he cultivates relationships with local elected officials, business owners, and other community groups – serving as a liaison between Chicagoland and the office.

**Andrew Mamo, AB '19**

Andrew is Communications Director for Andy Kim for Congress, helping to run the New Jersey Democrats reelection campaign to the U.S. House of Representatives. Before that, he was the communications chief of staff for Pete For America. While working on the Pete Buttigieg presidential campaign, Andrew helped the small town mayor-turned Democratic presidential contender become a household name.

**Devshi Mehrotra, MS '19, BS '19**

Devshi is the CEO and co-founder of JusticeText, nonprofit she started as a student with IOP support. JusticeText is a video evidence management software used by public defenders to strengthen their ability to form a legal defense. She moved to Beijing in September 2019 to pursue her Masters in Global Affairs as part of the Schwarzman Scholars program. The program brings together 139 students from 38 different countries to discuss the most pertinent global issues. Devshi most recently interned for the Minister of Education in Sierra Leone, supporting him with expanding access to digital skills education in public schools.

**Dylan Wells, AB '19**

Dylan joined CNN after graduation, originally as an intern in Iowa where she covered two dozen candidates in more than 125 appearances during the lead up to the caucuses. She then joined CNN full time as a News Associate in Washington D.C., helping with production and newsgathering. She will soon start a reporting fellowship at National Journal covering campaigns and Congress.



# COMMUNICATIONS



## Helping to tell the story of the IOP to campus, Chicago, and beyond.

IOP programming helps students find ways to engage their communities and the world around them. Students who start with just a passing interest in public service or local and national politics find avenues through the IOP to pursue opportunities in policy, activism, journalism, organizing, advocacy, and much more. The IOP's reach both on and off the UChicago campus is evident in enthusiastic student engagement, the diverse audiences attending events, a robust alumni network, the news outlets covering our events, and in the community organizations with whom we partner. The IOP Communications team tells those stories.

### YEAR IN REVIEW

During the 2019-2020 academic year, the Communications team supplemented the work done by the IOP programming areas, particularly in developing a campus-wide outreach strategy for UChiVotes and partnering with the different University units to promote events beyond our devoted audience.



The Communications team worked with the Speaker Series to produce short, easy to digest video clips to promote noteworthy moments from public events. These video clips had a compounding effect, driving traffic to our social media platforms and to the IOP website.

Throughout the year, the Communications team prioritized increased activity on social media. This included spotlighting student engagement, notable student achievements, IOP special projects like Jukebox Ballot, and a renewed focus on promoting Speaker Series events and Fellows office hours.

Increased social media activity brought both heightened engagement and some criticism. Students objected to some posts as one-sided or unnecessarily provocative. These experiences have prompted important and continuing conversations about censorship, free expression, and how the IOP can both promote and model respectful debate of diverse ideas.

Overall, the IOP's follower count increased across all social media accounts, with a 40% boost in the number of social media users engaging with our posts compared to the previous academic year.

A few highlights: we earned more than 10,000 unique viewers on Facebook following a Spring Quarter webinar with former Democratic presidential candidate Pete Buttigieg, and 20,000 unique viewers after a live taping of the Axe Files podcast with then-Democratic presidential candidate Andrew Yang. The IOP continued to receive widespread press coverage, garnering nearly 150 mentions in the press in the Winter and Fall Quarters, including two CBS Chicago features on the IOP's trek to the Iowa Caucuses.

### WHAT'S NEW

A Fall Quarter communications audit found room for growth in social media engagement and a need to establish a more consistent aesthetic for graphic design, photography, and writing style. The audit and conversations with students led to the Spring Quarter revamp of our newsletter, which entailed cutting down on text, improving graphics, adding video, and moving from a bi-weekly schedule to once per week. The redesign produced immediate results – nearly 1,000 subscribers clicked on the updated newsletter the first week, a record high since we began tracking in January 2019.

### WHAT'S NEXT

In the Winter Quarter, the Communications team conducted a website audit to determine which programming drives traffic to the site, how long viewers stay on the site, and which pages lead to a higher "bounce rate," the percentage of viewers who navigate away from the website after viewing only one page. The audit is being used for a complete website overhaul scheduled for completion in summer 2020.





## LEADERSHIP

### Staff Bios

#### **David Axelrod** **Institute Director**

David is a veteran of American politics and journalism and the former chief strategist and senior advisor to President Barack Obama. He currently serves as director of the University of Chicago's non-partisan Institute of Politics; senior political commentator for CNN; and host of "The Axe Files", a top-rated podcast jointly produced by CNN and his institute. Axelrod, a former political writer for the Chicago Tribune and, later, media strategist for 150 state, local and national political campaigns, is also the author of *The New York Times* best-selling memoir, *Believer: My Forty Years in Politics*.

#### **Gretchen Crosby Sims** **Executive Director**

Gretchen joined the IOP as Executive Director in January 2018. She has served in a variety of executive and strategy roles in the policy, politics, philanthropy, nonprofit, academic, and impact investing sectors. Most recently, she was a Director at London-based Social Finance UK, where she led policy efforts and the firm's education practice. Until 2014, Gretchen was chief program executive at The Joyce Foundation, a private foundation in Chicago with assets of \$900 million and \$40 million in annual grants. Gretchen has also worked at the Council on Foreign Relations, CNN, Harvard's Kennedy School of Government, and as a policy adviser to presidential candidate Bill Bradley. She holds Ph.D. and Master's degrees in political science from Stanford University and a BA in government from Harvard University.

#### **Johnny Acevedo** **Executive Assistant**

Johnny joined the IOP as Executive Assistant in February 2020. Johnny previously worked as the Media Relations Representative and Spanish interpreter for the Chicago Cubs. Before moving to Chicago, Johnny served as a paralegal for Kids In Need of Defense, an immigration non-profit that works to secure pro-bono legal representation for unaccompanied minors from the Northern Triangle.

#### **Koran Addo** **Director, Communications**

Koran joined the Institute in October 2019 as Director of Communications. In this role, he oversees all of the IOP's communication strategies (media relations, social and digital, brand management, and outreach/marketing) and plays a key role in leading special pan-IOP projects. Prior to joining the IOP, Koran served as Director of Communications for St. Louis Mayor Lyda Krewson and as a reporter for the St. Louis Post-Dispatch, covering City Hall and higher education.

#### **Jake Huff** **Producer, Speaker Series**

Since July 2017, Jake has worked with the Speaker Series team to develop the overall content and focus of IOP events, conducting research for potential programs, and booking a variety of guests. He has also expanded opportunities for student engagement with the Speaker Series, assisting to create the Jukebox Ballot magazine, the IOP Book Club, and other original projects. Before joining the IOP team, Jake graduated with a B.A. in English from Indiana University.

**Christine Hurley****Director, Production and Special Events**

Christine joined the Institute of Politics in February of 2014 as one of the first members of the Speaker Series team. She has held various roles within the IOP from Associate Producer to Director of the Speaker Series. Currently, she oversees all production elements to the IOP's Speaker Series and its special events. Prior to joining the IOP Christine worked as a producer at Chicago Tonight, a nightly news magazine on Chicago's PBS. She was nominated for three Midwest Emmy Awards for her work on the show. Christine is a graduate of Ohio Wesleyan University where she received her BA in English Literature and of DePaul University where she received her MA in Journalism.

**Ashlee Jordan****Civic Engagement Program Coordinator**

Ashlee Jordan joined the IOP in January 2020 as the Civic Engagement Program Coordinator. Prior to joining the IOP, Ashlee worked as a Program Assistant at Northwestern University. In her spare time, she volunteers as a judge for Chicago Debates, mentoring and advising Chicagoland students on the fundamentals of policy debates and speech. She is also an instructor for The Girls in Politics Initiative, a Model UN-style program for girls ages 8-12 years old.

**Ashley Jorn****Associate Director, Fellows Program**

Ashley joined the Institute in September 2015 as the Program Coordinator, working on logistics for the Fellows and Speaker Series teams. She now serves as the Assistant Director of the Fellows Program, a position she's held since September 2017. In this role, Ashley manages all logistics for the program. She graduated from DePaul University with a B.A. in history. Prior to joining the IOP, Ashley worked in education as a teacher, tutor, and coach.

**Katrina Mertens****Director, Operations & Budget**

Katrina joined the IOP in the fall of 2012. As Director of Operations and Budget, Katrina manages the IOP's overall budget, personnel matters, and facilities operations under the guidance of the IOP's Director and Executive Director. Prior to joining the Institute, Katrina worked at the Illinois State Board of Education while she was completing an MA in counseling from Roosevelt University. After earning a BS in criminal justice and urban studies from the University of Wisconsin-Milwaukee in 2005, Katrina worked in the narcotics unit of the Baltimore City State's Attorney's Office and moved to Chicago in 2008.

**Melissa Navas****Director, Career Development**

Melissa joined the IOP in January 2019 as Director of Career Development. Most recently, Melissa was deputy communications director for Multnomah County, Oregon's most populous county. Previously, Melissa served as press secretary to current Oregon Governor Kate Brown and her predecessor John Kitzhaber. Melissa began her career as a journalist at The Oregonian writing about K-12 education and health.

**Purvi Patel****Director, Civic and Campus Engagement**

Purvi joined the IOP in February 2019 as the Director of Civic and Campus Engagement. In this role, she advises the IOP's Civic Engagement student leadership, builds relationships with community partners, and works on civic engagement program development and strategy. Previously, Purvi worked as an administrator in diversity and student life at Washington University in St. Louis, Loyola University Maryland, and Oberlin College.



**Frankie Roskam****Digital Communications Specialist**

Frankie Roskam joined the IOP in October 2019 as Digital Communications Specialist. In this role, she develops and implements the IOP's communication and marketing strategies. Frankie is an experienced entrepreneur and has founded two successful businesses. As an undergraduate, she created a nonprofit organization, The Justification of Youth (JOY), from the ground up to connect university students with at-risk and orphaned children around the world through international service.

**Alicia Sams****Director, Pritzker Fellows Program**

Alicia has managed the Pritzker Fellows program since spring quarter 2017, and prior to that was Speaker Series director. Alicia Sams comes to the IOP with over 20 years of experience producing and directing award-winning documentaries and feature films for television and theatrical release. She has worked on films covering politics and public affairs, the arts, and cultural history for distributors including HBO, Amazon, IFC, PBS, AMC, Sony Pictures Classics, Sundance Channel, Koch-Lorber, and BBC. From 2006 to 2008, she chronicled the presidential campaign of then-Senator Barack Obama for HBO, a journey depicted in the Emmy Award-winning film "By the People: The Election of Barack Obama."

**Allyson Siegal****Chief of Staff**

Allyson has served as the Chief of Staff to IOP Director David Axelrod since June 2017. Prior to that, she was David Axelrod's Executive Assistant. As Chief of Staff, Allyson acts as an advisor to the Director and works closely with IOP leadership to help oversee and implement the Institute's various programming initiatives. She also co-produces "The Axe Files" and "Hacks on Tap" podcasts and manages all media and speaking requests for David Axelrod. Prior to joining the IOP, Allyson worked on Chicago Mayor Rahm Emanuel's reelection campaign. Allyson is a Chicago native and graduated from Colorado College with a BA in International Political Economy.

**Emily Stanitz****Director, Speaker Series & Executive Producer of "The Axe Files" and "Hacks on Tap"**

Emily joined the IOP in July of 2019 as the Director of Speaker Series and Executive Producer of Podcasts. In this role, she oversees the strategic direction and quarterly planning for 100+ Speaker Series events each year, as well as the production of David Axelrod's podcasts, "The Axe Files" and "Hacks on Tap." Prior to joining the Institute, Emily worked at ABC News as Coordinating Producer of Special Events, booking and producing breaking news Special Reports for the network.

**Moe Zoyari****Multimedia Specialist**

Moe joined the IOP in February 2020 as Multimedia Specialist where he is responsible for the design and creation of multimedia content across all of the IOP's program areas. In this role, Moe works closely with the Institute of Politics staff and UChicago students to advance the communications goals of the IOP. Moe is an Iranian American multimedia producer, who has covered events in the Middle East, Europe and the United States, earning the Pictures of the Year International award multiple times. He has documented stories in more than 50 countries which are illustrated in his books and have been published in national and international journals and publications, including Newsweek, The Washington Post, Time, and Der Spiegel, among others.

## LEADERSHIP

### Board of Advisors

The IOP Advisory Board consists of an esteemed and diverse group of political professionals from across the spectrum of public service. Members meet annually to provide critical insight and support the IOP in key areas including 1) recruiting of Fellows; 2) outreach to elected and government officials, political operatives, journalists and others to participate in our Speaker Series and other Institute-sponsored events; 3) arrangement of rewarding internship opportunities; and 4) strategic planning advice.

#### JOAQUIN CASTRO

Member, U.S. Congress (D-TX)

#### STEPHANIE CUTTER

Partner, Precision Strategies  
Former Deputy Campaign Manager for Barack Obama

#### BOB DOLD

Former Member, U.S. Congress (R-IL)  
Partner, Forbes Tate

#### ROBERT GIBBS

Senior Counsel, Bully Pulpit Interactive  
Former White House Press Secretary

#### ED GILLESPIE

Senior Executive Vice President, AT&T  
Former RNC Chairman

#### JENNIFER GRANHOLM

Professor, University of California Berkeley's Goldman School  
Former Governor of Michigan

#### LARRY GRISOLANO

Partner & CEO, AKPD Message and Media

#### DORIS KEARNS GOODWIN

Biographer, Historian, and Political Commentator

#### BILL KRISTOL

Editor-at-Large, *The Bulwark*  
Founder, *The Weekly Standard*

#### RAY LAHOOD

Co-Chair, Building America's Future  
Former U.S. Secretary of Transportation

#### ISAAC LEE

Executive Chairman, Exile Content Studio

#### MICHAEL MORELL

Senior Counselor, Beacon Global Strategies  
Former Acting Director & Deputy Director, CIA

#### DAVID MUIR

Former Director of Political Strategy for UK Prime Minister Gordon Brown

#### MIKE MURPHY

Co-director, USC Dornsife Center for the Political Future  
Republican Strategist

#### SHAILAGH MURRAY

Executive Vice President for Public Affairs, Columbia University  
Former Senior Advisor to President Barack Obama

#### BETH MYERS

Co-founder, The Shawmut Group  
Former Senior Advisor to U.S. Presidential Candidate Mitt Romney

#### PENNY PRITZKER

Founder and Chairman, PSP Partners  
Former U.S. Secretary of Commerce

#### DEVAL PATRICK

Former Governor of Massachusetts

#### DARREN REISBERG

Vice President for Programs and Strategy, the Joyce Foundation

#### BAKARI SELLERS

Former South Carolina State Representative

#### BRET STEPHENS

Op-Ed Columnist, *The New York Times*

#### NEERA TANDEN

President, Center for American Progress

#### KAREN TUMULTY

Political Columnist, *The Washington Post*

#### AMY WALTER

National Editor, *The Cook Political Report*

#### HOWARD WOLFSON

Senior Advisor, Bloomberg Philanthropies

#### ALUMNI REPRESENTATIVE

#### SOFIA GROSS

Global Public Policy Manager, Snap, Inc.  
Chair, IOP Alumni Committee



## LEADERSHIP

### Student Advisory Board 2019-2020 Academic Year

The Student Advisory Board (SAB) provides a critical student voice in shaping the direction and operation of IOP programming. Its purpose is threefold:

- Advise IOP staff on all facets of IOP programming, providing a valuable voice in the development of new ideas and programs
- Organize and run student social events, from election watch parties to end-of-year celebrations
- Serve as the liaisons to the UChicago community engaging with a broad network of student groups and community stakeholders

The 2019-20 SAB fulfilled these commitments beautifully and helped ensure the IOP remains a welcoming, inclusive, and accessible campus institution in a variety of ways.

Throughout the year, SAB hosted informal chats where students could learn about the IOP and ask questions about how to get involved. The SAB also launched “Continuing the Conversation” events where students could reflect on Speaker Series events in a relaxed setting and contribute to the IOP’s mission of encouraging free discourse. These

events included discussion of the long-term effects of Andrew Yang’s run for president in the Democratic primaries and a conversation on the Future of the Republican and Democratic parties.

During the Winter Quarter, SAB stepped up and provided additional capacity to UChiVotes. SAB members worked in tandem with voting ambassadors to devise strategies to boost student registration, turnout, and help plan the logistics for the on-campus early voting site.

Alongside the Career Development Team, the SAB helped plan a “Stressed Out About Selling Out” event series for anxious fourth-year students looking to pursue careers in public service but tempted by the job security of the private sector.

Finally, as part of the IOP’s Road to 2020 programming, the SAB hosted numerous Democratic debate watch parties, helping to strengthen the IOP’s role as a place where students gather to discuss the issues of the day. Debate watch parties regularly boasted 100-plus attendees.



Layla Al,  
AB '20  
Co-Chair



Angela Seeger,  
AB '20  
Co-Chair



Ian Moor,  
AB '20  
Career Development Chair



Eden Gebremeskel,  
AB '22  
Civic Engagement Chair



Raina Vishwanath,  
AB '20  
Communications Chair



Gabe Schoenbach,  
AB '20  
Events Chair



Drew Hallowell,  
AB '22  
Fellows Chair



Olivia Shaw,  
AB '20  
Member-at-Large



Shaliya Dehipawala,  
AB '14, MBA '20  
Graduate Student Co-Chair



Caleb Herod,  
AB '12, MPP '20  
Graduate Student Co-Chair



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U.S. Representative Will Hurd, (R-TX), and Rodrigo Estrada, AB '21, MA '21